



**F'21 Annual Shareholders' Meeting** 





#### **Forward-Looking Statements**

In this presentation, statements that are not reported financial results or other historic information are "forward-looking statements." These forward-looking statements relate to, among other things, the Company's future financial position, business strategy, targets, projected sales, costs, earnings, capital expenditures, debt levels and cash flows, and plans and objectives of management for future operations.

The use of words such as "may," "will," "expect," "intend," "estimate," "anticipate," "believe," "should," "project," "continue" or "plan" or similar terminology are generally intended to identify forward-looking statements. These forward-looking statements by their nature address matters that are, to different degrees, uncertain and are subject to risks, assumptions, and other factors, some of which are beyond Brady's control, that could cause actual results to differ materially from those expressed or implied by such forward-looking statements. For Brady, uncertainties arise from: adverse impacts of the novel coronavirus ("COVID-19") pandemic or other pandemics; decreased demand for our products; our ability to compete effectively or to successfully execute our strategy; Brady's ability to develop technologically advanced products that meet customer demands; Brady's ability to properly identify, integrate, and grow acquired companies, and to manage contingent liabilities from divested businesses; raw material and other cost increases including raw material shortages; difficulties in protecting our websites, networks, and systems against security breaches; risks associated with the loss of key employees; extensive regulations by U.S. and non-U.S. governmental and self-regulatory entities; litigation, including product liability claims; foreign currency fluctuations; potential write-offs of goodwill and other intangible assets; changes in tax legislation and tax rates; differing interests of voting and non-voting shareholders; numerous other matters of national, regional and global scale, including major public health crises and government responses thereto and those of a political, economic, business, competitive, and regulatory nature contained from time to time in Brady's U.S. Securities and Exchange Commission filings, including, but not limited to, those factors listed in the "Risk Factors" section within Item 1A of Part I of Brady's Form 10-K for the year ended July 31, 2021.

These uncertainties may cause Brady's actual future results to be materially different than those expressed in its forward-looking statements. Brady does not undertake to update its forward-looking statements except as required by law.



#### **Agenda**

- Election of the Board of Directors
- President's Report
- Questions and Answers



#### **Election of the Board of Directors**



Patrick W.
Allender

Executive Vice President
and Chief Financial Officer
(ret.), Danaher Corp.



Dr. David S.

Bem

Vice President,
Science and
Technology and Chief
Technology Officer,
PPG



Dr. Elizabeth P. Bruno Ph.D., President, Brady Education Foundation



Nancy Lee
Gioia
Director, Global
Connectivity, Electrical
and User Experience
(ret.),
Ford Motor Company



Dr. Frank W.
Harris
President and CEO,
Akron Polymer
Systems



J. Michael
Nauman
President and CEO,
Brady Corporation



Bradley C.
Richardson
Executive Vice
President and CFO
(ret.),
Avient Corporation



Dr. Michelle E.
Williams
Global Group
President (ret.),
Altuglas International



# **Election of the Board Of Directors**

Shareholders of 100% of the Class B Common Voting Stock vote in favor of the election of the director nominees and they are therefore elected to a one-year term.



# President's Report

#### J. Michael Nauman

President and Chief Executive Officer



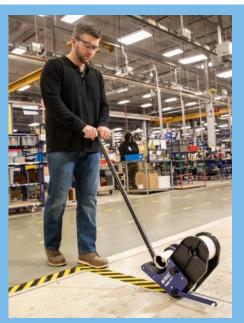
#### **Strategic Vision**

Brady strives to be the expert in safety, identification, and compliance in a diverse range of workplaces. We possess deep expertise and knowledge in our industries, resulting in trusted partnerships with our customers.

We provide market leading, **innovative**, high-performance product solutions delivered via world-class custom manufacturing capabilities.











#### **Charging Ahead**

#### **Factories for the future**





#### **Vertical expansion**







#### **Commitment to Innovation**







#### **Integrating Acquisitions**

## code







Handheld and hands-free barcode scanners



Barcode technology scanning

### nordic<sup>1</sup>id





Handheld

Readers



**RFID Enhancements** 





**RFID Fixed Readers** 







**RFID Antennas** 

# **MAGICARD**



Small office printers



Visual security water marks and smart cards



Dual sided ID card printer



Leading edge security features



ID design software



### **Living our Values**









# Questions



#### **Investor Relations**

#### **Brady Contact:**

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See our website at www.bradycorp.com





